# A GRASPxELS for supply chain optimization considering payment delay between members

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Keywords: Supply chain, payment delay, GRASP, job shop.

#### **1** Introduction

This paper addresses the supply chain optimization considering financial exchange between different plants and different partners taking into account the delays of payments. The financial exchange is considered as the cash flow exchanges depending on the payment terms between all the partners of the supply chain. We study the flow of money in a supply chain (SC) where each supply chain partner receives money from the downstream partners and makes payments to the upstream partners. The target is to obtain trade-off solutions during the operational supply chain planning avoiding day-to-day negative cash flow.

Supply chain can be defined as a system of logistic units (LU) which can be suppliers, manufacturers, distributors, retailers and customers where material, financial and information flows connect participants in both directions. At each logistic unit a logistic activity is executed. Figure 2summarizes and presents a logistic activity *i* executed by  $LU_j$ . This  $LU_j$  can be any one of SC members. According to the

figure, a logistic activity has a duration  $p_i$  time units. The first supplier will receive account payable  $AP_{i_1}$ 



Fig. 1: Logistic activity description

(Financial resources) from the logistic unit (cash outflow) after a delay of  $\alpha_i$  time units and the second supplier will receive after a delay of  $\beta_i$  times  $AP_{i2}$ . After the end of the logistic activity *i*, the SCLU<sub>j</sub> will receive account receivable  $AR_i$  (financial resources) according to a delay of  $\delta_i$  time units (cash inflow).Each logistic activity has duration which can be composed of different delays and therefore there are three sub-activities; each sub-activity has the each owns duration, cost and account (receivable or payable).

To solve the problem we chose the modelling approach proposed by [1] which approach is based on Job Shop (JS) theoretical model where each machine represents a supply chain member and jobs represent the product batches. Each member of the supply chain has its own cash amount available and uses it to pay the upstream partners (suppliers and/or plant). The Job-Shop Scheduling Problem (JSSP) is a well-known optimization problem often used in practical scheduling applications in the manufacturing sector (The *JSSP* can be formulated as follows: a set of *n* jobs (i = 1, 2, ...n) has to be processed on a set of *m* machines (j = 1, 2, ...m). Each job is fully defined by an ordered (linear) sequence of operations that are associated with a particular machine. In addition, the JSSP must satisfy other constraints such as: (i) no more than one operation of any job can be executed simultaneously; (ii) no machine can process more than one operation at the same time; (iii) the job operations must be executed in a predefined sequence and once an operation is started, no pre-emption is permitted. In addition to classical *JSSP* there are two extra constraints: (iv)

financial each operation can start if there is enough financial resource to pay upstream partners; (v) no-wait between some operations which model logistic sub-activities (see Fig. 1 sub-activities  $i_1, i_2$  and  $i_3$ ). The objective is to minimize the finish dates of all activities taking into account the JS, no-wait and financial constraints. Recently [1] proposed a linear formulation which solves small instances. In this paper we propose a metaheuristic approach to solve large scale instances.

# 2 Framework definition

The framework consists in solving a *JSSP* with no-wait and financial constraints using a *GRASPxELS* which is a metaheuristic approach base on Greedy Randomized Adaptive Search Procedure (*GRASP*) hybridized with an evolutionary local search (*ELS*). *GRASP* is a multi-start local search metaheuristic in which each initial solution is constructed using a greedy randomized heuristic. The multi-start approach of the *GRASP* provides np > 1 initial solutions, improved by a local search. Using mutation and local search at each iteration *ELS* generates ns > 1 children-solutions and selects the best one.



The GRASPxELS uses a Bierwith encoding [2] which permits to obtain acyclic graphs. Figure 2 shows the optimization framework which takes advantages of the powerful scheme introduced in 1992 by [3]. The JSSP has received a large amount of attention, focusing on meta-heuristics for large instances (see GA [4] recently). This master/slave resolution framework is based on aGRASPxELS (for job sequence generation on machines) coupled with a powerful local search procedure. The problem is first modeled through simultaneous use of a non-oriented disjunctive graph G and flow network  $G^{FN}$  to take into account financial constraints. A constructive heuristic and Bierwirth' sequence  $\lambda$  are used then to obtain both an oriented disjunctive graph  $G(\lambda)$  and a "slave" flow on the network  $G^{FN}$  taking into account no-wait constraints. The fully oriented graph  $G(\lambda, \phi^{\lambda})$  encompasses both job-shop, no-wait and financial constraints. Earliest starting time of operations (in  $G(\lambda, \phi^{\lambda})$ ) can be achieved using any Bellman' like longest path algorithm. At the master level, Bierwith' sequence generation  $\lambda$  is devoted to a local search or *ELS* depending on the place in GRASPxELS algorithm.

### **3** Concluding remarks

This study delineates the relationship between supply chain physical and cash flows throughout the supply chain. The problem is modeled as aJSSP with no-wait and financial constraints i.e. scheduling the supply chain activities efficiently while respecting the financial supply chain capacity. The numerical experiment proves that our framework can obtain promising solutions in a rather short computational time. This work is a step forward definition of efficient models for job-shop's like scheduling problems with extra no-wait and cash-flow constraints.

# References

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